Financial & ERP Solutions Update: Best Practices & Recommendations



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ERP Evolution

- Updated ERP and financial systems form the backbone of an organization's digital nervous system.
- All processes within an organization need to be reflected in some shape or form within the ERP/financial system to enable capture of all activities and their impact on the organization's performance.
- ERP systems and capabilities have evolved:
 - Core Operations to Finance additions
 - CRM, WMS, SCM and e-Commerce extensions
 - Analytics and BI evolution
 - HRIS and Social XRP enablement
- Outdated and poorly integrated/enabled systems pose a significant obstacle towards the digital transformation journey!



Digital Transformation Journey

- Digital transformation is an effort by management to leverage the latest information technology capabilities.
 - This is done by improving and integrating business processes within the organization and with outside parties such as suppliers and customers.
- This journey is an evolutionary process, and its pace is dictated by management and driven by several factors such as capabilities, resources, competitive forces and client demands.
- Every organization embarks on this journey, from the "Old World" onto the "New World", but to what extent and at what pace?



Digital Transformation Defined

- Digital transformation is the ability for an organization to leverage the latest information technologies in order to achieve capabilities such as:
 - Establishing highly integrated, frictionless operational processes
 - $\circ\,$ Enabling collaboration within the organization
 - Enabling customer interaction with our systems
 - Integrating within the supply chain network
 - Improving management decision making capabilities
 - Viewing data as an organizational asset
 - Establishing proper cyber and privacy safeguards
 - Maintaining a spirit of experimentation & innovation



Transformation Accelerators

- Recent Events Realization that we need the ability to work from anywhere at anytime with ease and security.
- Industry Realities Competitive pressures and customer expectations for product and service pricing and delivery capabilities.
- Emerging Technologies Cloud and mobile computing, process automation, artificial intelligence, Web 3.0.
- Internal Capabilities Outdated IT systems, applications, tools and related resources.
- Managerial Priorities Executive leadership's view on priorities and allocation of resources for growth and profitability.



Transformation Rewards

- Operational Agility Ability to adjust to changing conditions in a rapid response manner.
- Lowered Transaction Costs Tightly integrated systems offer increased process efficiencies.
- Improved Decision Making Data becomes more of a digital asset; easier to slice and dice/dashboards.
- Increased Customer Loyalty Customers across generations find ways suitable for them to conduct commerce.
- Increased Scalability Company can easily add or remove users and new products/services/markets.
- Improved Cyber Resiliency Reducing risks through leveraging cloud provider security expertise.



ERP Solution Approaches

All-in-one

• Using one primary software solution to handle various facets of the company.

Best of Breed

 Using several software applications and providers to satisfy the needs.



Market Leaders



Enterprise Market Leader Highlights



- Increased emphasis towards supporting digital marketplaces.
- Increased investments in SAP SuccessFactors HCM Solutions.
- Building ESG (Environmental, Social, Governance) Metrics, Reporting and Compliance features.

Upper Middle Market Leader Highlights



- Introduced CPQ Configure, Price and Quote module for complex sales support needs within NetSuite.
- Introduced Accounts Payable Automation as a native module within the core finance application.
- Improvements within NetSuite's Analytics and Data Warehousing Components.

Middle Market Leader Highlights

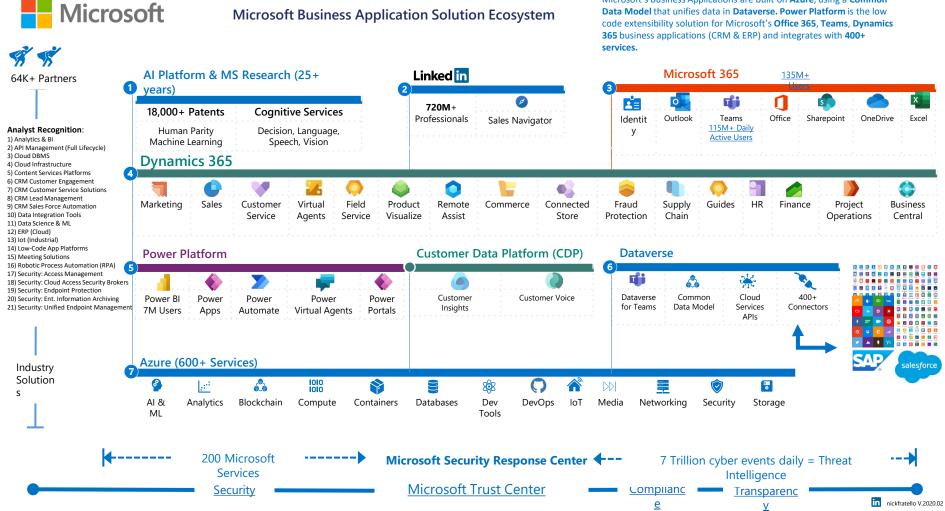


- Rolled out a set of applications through partnership with Walmart Technologies to enable retailers frictionless set of features for order pickup and delivery capabilities.
- Introduced Commerce Cloud features applicable across industries to integrate customer experiences from marketing and sales to order and service management.
- Introducing integration with WhatsApp to enable access to Salesforce features via WhatsApp user experiences.

CASE STUDY



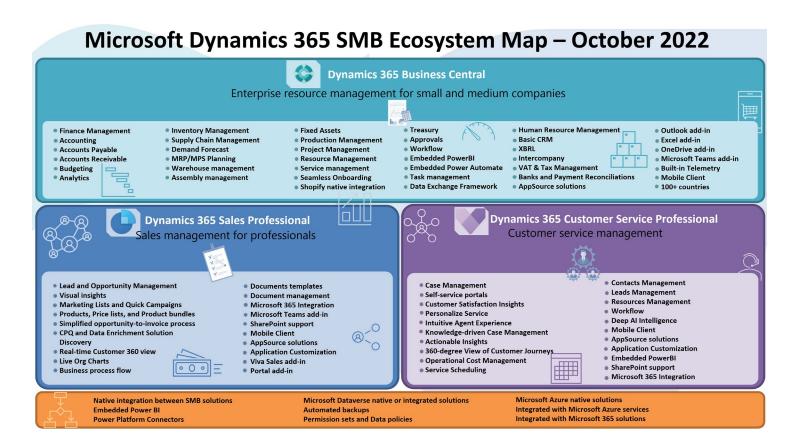




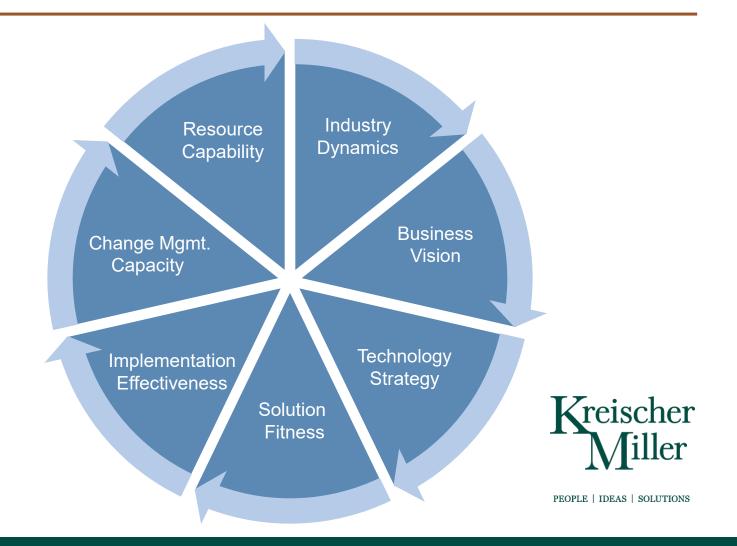
Microsoft Business Application Solution Ecosystem

Microsoft's Business Applications are built on Azure, using a Common Data Model that unifies data in Dataverse. Power Platform is the low code extensibility solution for Microsoft's Office 365, Teams, Dynamics

Middle Market Leader Highlights



Financial & ERP System Success Factors



10-Point Diagnostic

- Are you using older or outdated business applications?
- How efficient/scalable are your key business processes?
- Are your key applications difficult to integrate with one another?
- Are you heavily dependent on Excel to address deficiencies?
- Are most of your key systems still on-premise?
- Are your systems cyber security and information privacy ready?
- Do you have strong business continuity capabilities?
- Is it easy for your customers and vendors to do business with you?
- Are your systems making your employees more productive?
- Are your systems helping you gain competitive advantage?
 - Market leadership (i.e., cost, quality, innovation)
 - New products/services/geographies
 - Mergers/acquisitions/valuations



Concluding Comments

- Pathway towards leveraging updated Financial/ERP systems to achieve digital transformation varies form one organization to another.
 - One size does not fit all!
 - Simpler is better; platform matters
 - Strategic clarity is needed
- What is your "New World" Digital Roadmap?
 - KM offers a half-day "Complimentary" consultation to get you started:
 - On-site/virtual tour/overview of operations
 - Roundtable executive discussion and identification of key IT related issues
 - Recommended approaches and best practices



Thank You for Attending!



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