ERP Solutions Promise *Opportunities & Challenges*



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ERP Evolution

- Updated ERP and financial systems form the backbone of an organization's digital nervous system.
- All processes within an organization need to be reflected in some shape or form within the ERP/financial system to enable capture of all activities and their impact on the organization's performance.
- ERP systems and capabilities have evolved:
 - Core Operations to Finance additions
 - CRM, WMS, SCM and e-Commerce extensions
 - Analytics and BI evolution
 - HRIS and Social XRP enablement
- Outdated and poorly integrated/enabled systems pose a significant obstacle towards the digital transformation journey!



Digital Transformation Journey

- Digital transformation is an effort by management to leverage the latest information technology capabilities.
 - This is done by improving and integrating business processes within the organization and with outside parties such as suppliers and customers.
- This journey is an evolutionary process, and its pace is dictated by management and driven by several factors such as capabilities, resources, competitive forces and client demands.
- Every organization embarks on this journey, from the "Old World" onto the "New World", but to what extent and at what pace?



Digital Transformation Defined

- Digital transformation is the ability for an organization to leverage the latest information technologies in order to achieve capabilities such as:
 - Establishing highly integrated, frictionless operational processes
 - $\circ\,$ Enabling collaboration within the organization
 - Enabling customer interaction with our systems
 - Integrating within the supply chain network
 - Improving management decision making capabilities
 - Viewing data as an organizational asset
 - Establishing proper cyber and privacy safeguards
 - Maintaining a spirit of experimentation & innovation



Transformation Accelerators

- Recent Events Realization that we need the ability to work from anywhere at anytime with ease and security.
- Industry Realities Competitive pressures and customer expectations for product and service pricing and delivery capabilities.
- Emerging Technologies Cloud and mobile computing, process automation, artificial intelligence, Web 3.0.
- Internal Capabilities Outdated IT systems, applications, tools and related resources.
- Managerial Priorities Executive leadership's view on priorities and allocation of resources for growth and profitability.



ERP Digital Transformation Enablement

- Process integration/efficiency (direct or API)
- Break down the silos, provide visibility
- Real-time information updates and alerts
- Dashboards for Management by Exception
- BI/AI for Decision Support
- Access any where/time/device
- Less paper, more workflow
- Increased self service capabilities
- Software as a service, ease of IT management
- Address information security and privacy concerns





ERP Opportunities

- Operational Agility Ability to adjust to changing conditions in a rapid response manner.
- Lowered Transaction Costs Tightly integrated systems offer increased process efficiencies.
- Improved Decision Making Data becomes more of a digital asset; easier to slice and dice/dashboards.
- Increased Customer Loyalty Customers across generations find ways suitable for them to conduct commerce.
- Increased Scalability Company can easily add or remove users and new products/services/markets.
- Improved Cyber Resiliency Reducing risks through leveraging cloud provider security expertise.



Market Leaders



ERP Solution Approaches

All-in-one

• Using one primary software solution to handle various facets of the company.

Best of Breed

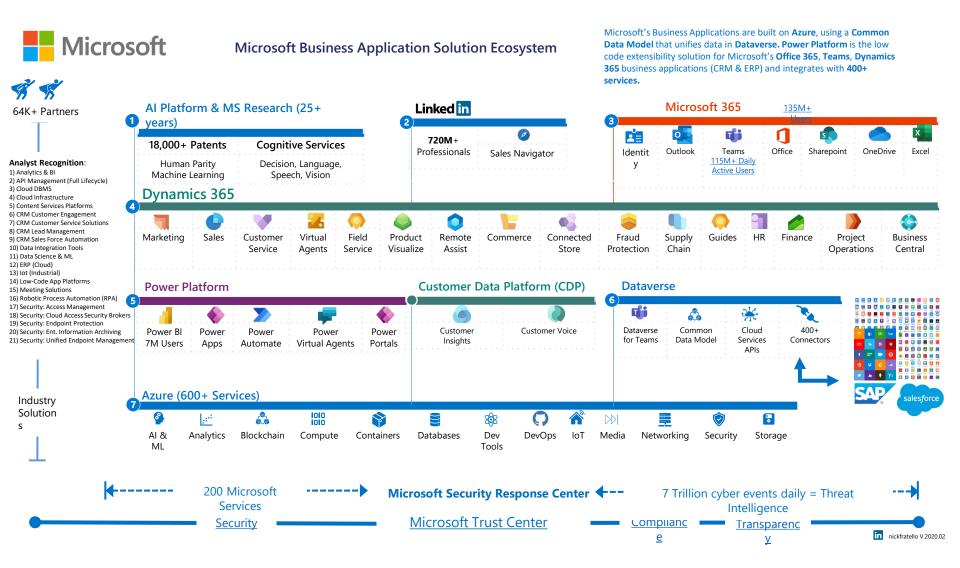
 Using several software applications and providers to satisfy the needs.



ERP Platform Considerations

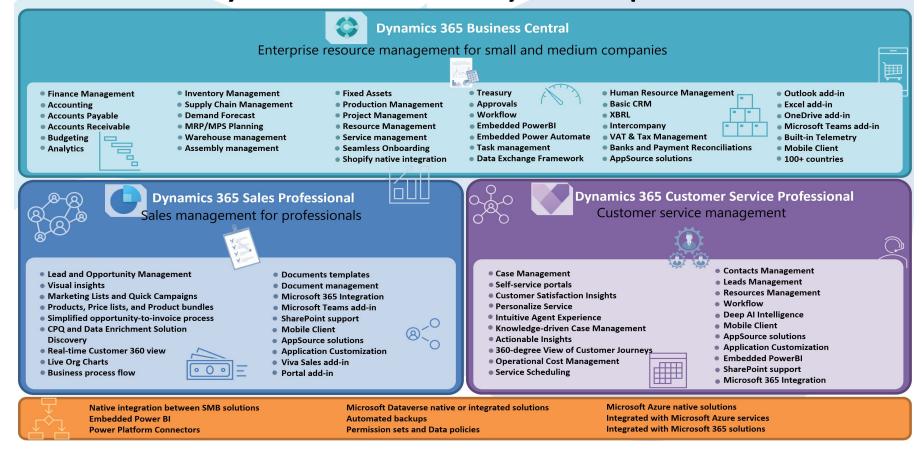
- Best of Breed approach provides an opportunity to mix and match cloud-based applications
- Applications leverage differing underlying technologies and as a result, could pose challenges in areas such as:
 - Ease of integration
 - Technology familiarization
 - Resource consideration
 - Total cost of ownership
- A unified platform approach could be leveraged as a source of competitive advantage.

Microsoft Platform Highlights



Microsoft Dynamics Highlights

Microsoft Dynamics 365 SMB Ecosystem Map – October 2022

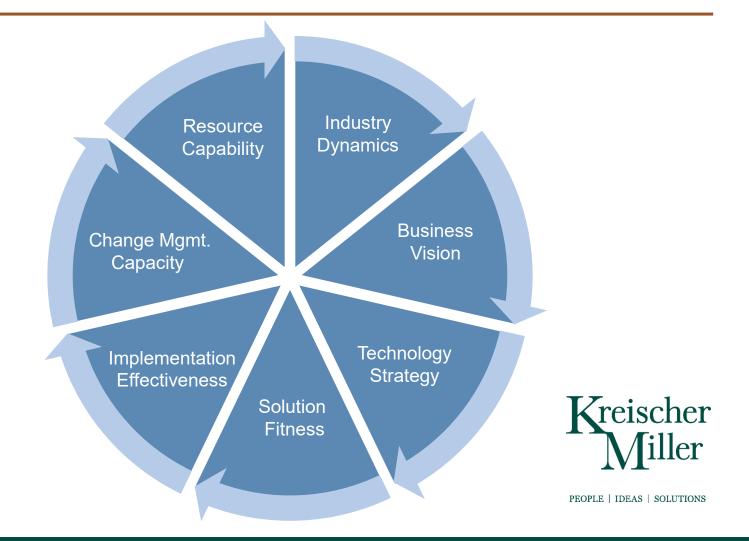


ERP Transformation Challenges

- Solution Approach
 - Business Vision
 - Platform Approach
 - Application Portfolio
- Implementation Effectiveness
 - Executive Engagement
 - Project Management
 - Change Management
 - Training & Support Resources
- Transformation Journey
 - Continuous Improvement Mechanisms
 - Innovation as a Service Concept



Financial & ERP System Success Factors



Concluding Comments

- Pathway towards leveraging updated Financial/ERP systems to achieve digital transformation varies form one organization to another.
 - One size does not fit all!
 - Simpler is better; platform matters
 - Strategic clarity is needed
- What is your "New World" Digital Roadmap?
 - KM offers a half-day "Complimentary" consultation to get you started:
 - On-site/virtual tour/overview of operations
 - Roundtable executive discussion and identification of key IT related issues
 - Recommended approaches and best practices



Thank You for Attending!



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